

Relevant markets: The Times they are a-Changin'

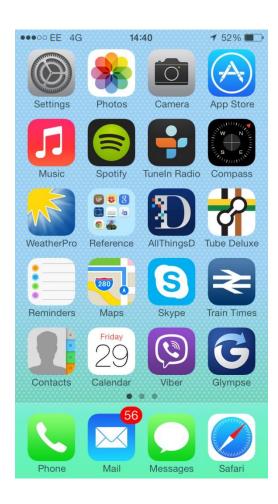
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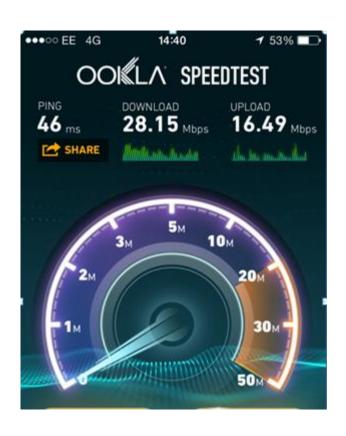
Pivot towards mobile changes everything



- Smartphone & tablet 'universality'
 - · 6 years ago no one had one
 - 6 years from now almost everyone will
- Mobile-data unlimited-voice by default
 - Fixed for backhaul (with Wi-Fi)
 - Fixed broadband + voice not a bundle
- My apps, my bundle
 - Services competitive with OTT
 - "Call" termination monopoly enduring?
- Global pivot to mobile broadband
 - >85% mobile broadband before 2020
- Strong incentive to economise
 - Large scope for data savings
 - Better compression helps copper too

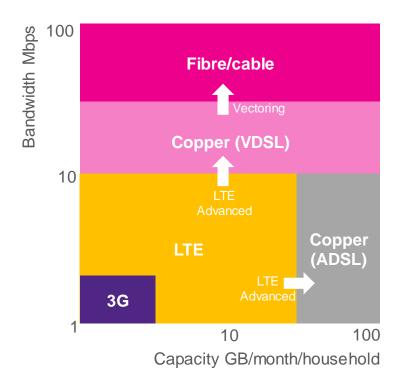
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4G – coverage (with 800 MHz)↑; speed↑; cost↓





"Is two enough?": from 1-2 \rightarrow 3-4 platforms



Take account of all platforms

- Retail market focus
- Consider indirect constraints

Consider/distinguish

- Sub-markets
- Corporate dedicated high capacity vs. mass market

Maximise freedom to compete

- Open access ≠ price control
- If regulate, regulate at one level

Regulate less, not more, with increased competition

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To find out more

Contact me



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